

Oxfordshire Growth Board
City Deal and Growth Fund Programme Report: September 2016

Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2016-17 Targets Milestones	Achievements to November 2016	Comments	RAG status
CITY DEAL	Skills Programme 150 more employers engaged with traineeships SARAH CULLIMORE	Up-skill identified cohorts	Tackling pockets of unemployment	Oxfordshire Skills Board Economy and Skills team	Develop a network of apprenticeship ambassadors to promote at events etc. Negotiate Traineeships targets in employment and skills plan Include Traineeships info on OA website 150 unemployed individuals engaged with traineeships	N/A	We have 21 current ambassadors who have supported 30 events since April 16 as well as being featured on local radio, Oxford TV and in local press. Delivered a 3 day drop in Apprentice SHOP in Banbury in August and one in Kidlington in October, plus a 5 day Apprenticeship roadshow in June visiting Banbury, Oxford, Witney, Bicester and Milton park. Traineeship target included in Westgate ESP. Traineeship info is on the OA website.	The most recent data shows that 97 young people were enrolled onto a Traineeship during the 14/15 academic year, plus 45 during the first 6 months of 15/16 academic year therefore this target will be achieved.	
CITY DEAL	Apprenticeship Programme 525 apprenticeships for young people (16-23) SARAH CULLIMORE	Drive better employability skills in young people	Increase the number of apprenticeships	Economy and Skills team. Oxfordshire Skills Board	Delivery of skills element of the City Deal including: Supporting making sense of apprenticeships for employers. Delivering 'apprenticeship' events aimed at young people and parents. Engagement with secondary schools to increase awareness of apprenticeships. Additional 525 apprenticeship starts aged 16-24	Additional 525 Apprenticeship starts aged 16-24 over the lifetime of the CD project (April 2014-March 2017) Delivery against the City deal action plan agreed with the SFA including: Continue to engage with secondary schools to increase awareness of Apprenticeships. Continuation of an Apprenticeship Ambassador scheme.	3 making sense events have been delivered during 15/16 financial year. Progress against City Deal action plan is good. OA has supported or run 32 school events since April 16 including careers events, talks in assemblies and workshops.	Latest figures available are up until the end of August 2016 and are rounded to the nearest 10. There were 2,590 16-24 year old Apprenticeship starts during the 2015/16 academic year, compared with 2,510 during the same period the previous year (an increase of 3.1%) Amber rating because although Oxfordshire is doing better compared with SE region and national, the 525 city deal target may not be achieved.	

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<p>CITY DEAL</p>	<p>Apprenticeship Programme</p> <p>300 apprenticeship grants for employers (AGE) grants targeted at SME in the growth sector</p> <p>SARAH CULLIMORE</p>	<p>Drive better employability skills in young people</p>	<p>Increase the number of apprenticeships</p>	<p>Oxfordshire Skills Board</p> <p>Economy and Skills team</p>	<p>Delivery of City Deal skills action plan.</p> <p>300 AGE grants targeted at SME in the growth sector</p>	<p>N/A</p>	<p>Eligibility rules for the AGE changed in January 2015. Info has been put onto the OA website.</p>	<p>670 AGE grants were awarded to Oxfordshire employers during 2014/15 academic year (Aug 2014 to July 2015)</p> <p>City Deal target has been met.</p>	
<p>CITY DEAL</p>	<p>Apprenticeship Programme</p> <p>1850 more employers with a raised awareness of apprenticeships</p> <p>SARAH CULLIMORE</p>	<p>Drive better employability skills in young people</p>	<p>Increase the number of apprenticeships</p>	<p>Oxfordshire Skills Board</p> <p>Economy and Skills team</p>	<p>A range of activities aimed at promoting the benefits of apprenticeships to employers attending network events, follow up leads from website hits etc.</p> <p>1850 more employers with a raised awareness of apprenticeships</p>	<p>1,850 more employers with an increased awareness of apprenticeships over the lifetime of the CD project (April 2014-March 2017)</p> <p>Delivery of events aimed at employers.</p> <p>Attendance at employer networking events to promote apprenticeships.</p> <p>Follow up leads from employers.</p>	<p>1,459 interactions with employers have been recorded since the project began.</p>	<p>City Deal target will be met.</p>	
<p>GROWTH DEAL</p>	<p>Oxford Centre for technology and innovation</p> <p>PHIL WADDUP</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>'Innovative People' – higher level skills</p>	<p>City of Oxford College – Activate Learning</p>	<p>Construction of new STEM centre</p> <p>Construction complete and operational by January 2017</p>	<p>Open STEM Centre by 12/16.</p>	<p>Project completed to time and Budget – STEM centre is now operational (from 01/09/16)</p> <p>There has been significant PR activity and site visits held with employers, students and other visitors to stimulate interest. Official Opening Ceremony to be confirmed</p>	<p>Building Project Completed, occupied and operational</p>	

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<p>GROWTH DEAL</p>	<p>Advanced Engineering and technical skills centre</p> <p>MARK LAY</p>	<p>Increased levels of Science, Technology, Engineering and Maths (STEM) in line with Skills Strategy aspirations</p>	<p>'Innovative People' – higher level skills</p>	<p>Abingdon & Witney College</p>	<p>Construction of new STEM centre</p> <p>Construction complete and operational by Jan 2018</p>	<p>Demolition of existing building October 2016</p> <p>Appointment of main contractors January 2017</p> <p>Building work started February 2017</p>	<p>Legal agreement received.</p> <p>The project has been granted planning permission (with conditions).</p> <p>A pre-qualification questionnaire (PQQ) has been sent out to a long list of contractors for their expression of interest (EOI) in the project.</p> <p>Existing building demolished</p> <p>Short list of main contractors agreed</p>	<p>The project is on track to complete within agreed timescales.</p>	
<p>GROWTH DEAL 2</p>	<p>Activate Care Suite</p> <p>PHIL WADDUP</p>	<p>Increased ability to meet health and social care training and skills demand</p>	<p>Innovative People' – Health and Care related skills delivery</p>	<p>City of Oxford College – Activate Learning</p>	<p>Construction of new Care Centre</p> <p>Construction complete and operational by January 2017</p>	<p>Open Activate Care suite by 09/16</p>	<p>Project completed to time and Budget – STEM centre is now operational (from 01/09/16)</p> <p>There has been significant PR activity and site visits held with employers, students and other visitors to stimulate interest. Official Opening Ceremony held 02/12/16 was well received.</p>	<p>Building Project Completed, occupied and operational</p>	

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Funding stream (& SEP theme)	Strategic Status				Operations				
	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2016-17 Targets Milestones	Achievements to November 2016	Comments	RAG status
GROWTH DEAL	Flood Risk management upstream (Northway and Marston Flood Alleviation Scheme) HELEN VAUGHAN-EVANS	To reduce the risk and impact caused by excessive flooding for 108 households, 2 commercial premises and transport connections in Northway and Marston, North East Oxford.		Oxford City Council	<p>Re-profile to new levels and falls to create a dual purpose sports arena and emergency floodable area on the fields at Northway Community Centre.</p> <p>Re-profile an area between Court Place Farm recreation field and Peasmoor Brook on its eastern boundary to create a new wetland habitat. It will be used to store flash flood water during torrential rainfall.</p> <p>Construct new flow control structures to control water into and out of the two areas created. Including localised road and pavement level changes to direct flows away from public highways into the storage area.</p> <p>0.3 ha of new habitat created by June 2017</p> <p>1.33% AEP protection to 91 residential and 2 commercial properties (insurance break point) by June 2017</p>	<p>Detailed design completed by end of July 2016.</p> <p>Planning permission granted by end of September 2016.</p> <p>Principle Contractor appointed.</p> <p>Construction phase initiated by end of October 2016.</p> <p>Phase 1 construction substantially completed.</p>	<p>Project Appraisal Report and funding approved by EA.</p> <p>Full time Project Manager appointed. 1 FTE created by the project so far.</p> <p>Procurement strategy/ route to market agreed for detailed design and construction phases.</p> <p>Topographical Survey and Geo-Environmental Site Appraisal completed.</p> <p>Internal project approvals granted (capital gateway 2 and 3; CEB 12/11/15; Full Council 07/12/15).</p> <p>Detailed design supplier appointed (Atkins) and detailed design phase commenced 16/12/15.</p> <p>Funding agreement with OCC negotiated and sealed</p> <p>Environmental surveys being commissioned and completed.</p> <p>Consultation with the public on design aspects I completed.</p> <p>Planning approval achieved for Phase 1 and Phase 2.</p> <p>Construction Principal Contractor appointed- Oxford Direct Services.</p> <p>DfT consent for road humps achieved.</p> <p>TW consent for sewer connection and sewer diversion achieved.</p> <p>Deed of Variation and License for Alterations signed and sealed by both City Council and County Council enabling works at Northway Community Field.</p>	<p>Planning approval granted for the project.</p> <p>Construction commenced 31st October 2016.</p> <p>Communication letter sent to residents living next to and near to the construction site.</p> <p>Commencement of construction press campaign scheduled for w/c 14th November.</p> <p>Road hump installation dependent on County progressing and approving Section 278 Agreement.</p>	

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GROWTH DEAL	Oxford Flood Alleviation Scheme JON MANSBRIDGE	<p>1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford</p> <p>2) Reduce flood risks to infrastructure and utilities in Oxford</p> <p>3) Safeguard Oxford's reputation as a thriving centre of commerce that is open for business</p> <p>4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.</p>	<p>Environment Agency</p> <p>Responsible for managing the appraisal and construction of the scheme ensuring it has passed all the necessary assurance and approval milestones.</p>	<p>Develop the Outline Business Case for approval by EA, Defra and HM Treasury</p> <p>Detailed appraisal work including:</p> <ul style="list-style-type: none"> - Public consultation - Short-listing options - Consultation on short-list expected Winter 2015 - Survey and Site investigation work – September 2015 - Flood modelling and assessment of 'do nothing' and 'do minimum scenarios' - Economic appraisal of preferred option - Funding negotiations with partners <p>Further refine the business case for approval by EA, Defra and HM Treasury</p> <ul style="list-style-type: none"> - Outline Business Case signed off by Sept 17 - Full Business Case signed off by Oct 18 - Financing plan in place to outline how whole life costs of the project will be funded - Legal agreements in place by July 2018 - Construction Started Oct 2018 - Construction finished Sep 2022 <p>Flood risk areas reviewed and Flood Map amended</p> <ul style="list-style-type: none"> - Revised flood map published 2023 	<p>Oxford Flood Alleviation Scheme route announced June 2016</p> <p>Award Detailed Design Tender October 2016</p> <p>Outline business case submission in January 2017.</p> <p>Pre-application Planning Submitted April 2017</p> <p>Planning Application Submitted May 2018</p> <p>Full Business Case submitted July 2018</p> <p>Construction Start October 2018</p>	<p>EA Financial scheme of delegation gained.</p> <p>HMT approved the Strategic Outline Case in September 2015.</p> <p>CH2m were appointed in October 2016 for Detailed design stage alongside outline business case approval</p> <p>Further environmental surveys have been completed over the summer. Arachnology at the Old Abingdon road is currently under progress.</p> <p>Land owner and further public consultations regarding the scheme detail design is ongoing.</p> <p>Work by OxLEP, Oxfordshire County and the EA on closing the current funding gap of £10m has been progressing well.</p> <p>The project so far has supported approximately 17 FTE roles within the EA</p> <p>Oxford Flood Alleviation Scheme route announced June 2016</p> <p>Work completed so far has been funded partly by Grant In Aid from central government and contributions from Oxfordshire County Council, Oxford City Council and Thames Regional Flood and coastal Committee.</p>	<p>The Scheme is on track for OBC submission in January 2017.</p> <p>The Amber Status reflects the ongoing work to close the current 10 million funding gap.</p> <p>Strategic Outline case has been signed off by HMT.</p>	
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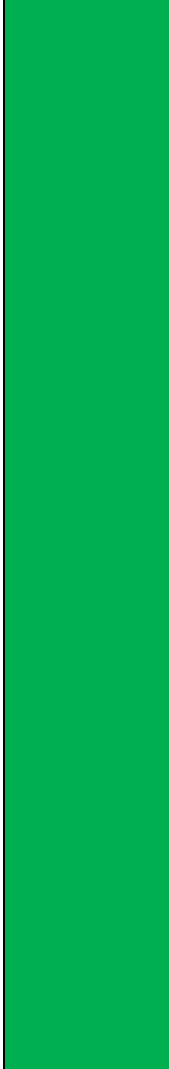
Funding stream	Strategic Status				Operations				
	Project title and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity Outputs / Targets	2016-17 Targets Milestones	Achievements to November 2016	Comments	RAG status
CITY DEAL	Innovation Support for Business (ISfB) Simpler business support Investing in innovative businesses SARAH LONGMAN	Implement an Innovation Support Program which will strengthen the innovation network and provide direct support to innovation based growth		LEP ISfB project team	Simpler business support LEP/OBS website Network Navigators: 9 part time people expert in a particular part of the innovation community, linking up together to welcome and guide/refer anyone seeking any form of business support Investing in innovative business Innovation investment vouchers Funding (proof of concept, growth, social enterprise) Business activation support Targets: Jobs created – 214 by Jan 2017 Jobs safeguarded – 22 by Jan 2017 Private sector match funding-£4,016,082 by Apr 2016. Businesses assisted- 150 by Jan 2017 Businesses engaged – 962 by Jan 2017	Targets remaining 214 jobs created by January 2017 22 jobs safeguarded by January 2017 Targets which have already been achieved ahead of schedule £4,016,082 private sector match by April 2016 150 businesses assisted by Jan 2017 962 businesses engaged by Jan 2017	As at the end of June 2016 191 jobs created against a profiled target of 160 with 370.5 committed overall against an overall target of 214 8 jobs safeguarded compared to a profiled target of 16 £9,770,079 private sector match compared to the overall target of £4,016,082 297 businesses assisted compared to the overall target of 150 6881 businesses engaged compared to the overall target of 962	The ISfB programme closed at the end of June 2015 with final claim completed in July 2016 and Accountants report completed in August 2016. Monitoring of targets continues until March 2017. The programme has been highly successful and has already exceeded many targets well ahead of timescales set. Monitoring is 6 monthly. The next update will be for the Mar 17 LEP Board meeting.	

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CITY DEAL	<p>The UKAEA Culham</p> <p>CATHERINE PRIDHAM</p>	Advanced Manufacturing Hub: focused on remote handling technologies	Invest in an Advanced Manufacturing Hub in remote applications in challenging environments including innovation and the incubation of science and technological developments in that field	UKAEA	Start on site March 2015, completion scheduled for Jan 2016	<p>Construction start 3/15</p> <p>Construction completion 1/16</p> <p>Official opening 5/16</p> <p>Building usage 60 staff (>75% occupation)</p> <p>Develop concepts for Phase 2 building to provide enhanced facility for external user communities</p>	<p>Work commenced on site March 2015.</p> <p>Work completed on site 29th January 2016.</p> <p>2817 sqm commercial floorspace has been constructed</p> <p>40-50 businesses have been engaged</p> <p>The facility was opened by Jo Johnson MP, Minister of State for Universities and Science on 23rd May 2016.</p>	Completed	
CITY DEAL	<p>The Harwell Innovation HUB</p> <p>TIM BESTWICK</p>	Hub: focused on open innovation	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses.	STFC	<p>Start on site November 2016, completion June 2017</p> <p>Project programme dates revised and agreed following agreement with BIS.</p>	<p>Planning applications to revise the detail of the restaurant and gym building and for discharge of pre-commencement conditions submitted in August 2016.</p> <p>Building contract to be let in September/October 2016.</p> <p>Target for mobilising and enabling works to commence on site in September 2016 followed by main contract works.</p> <p>Road and car park constructed and completed on site in April 2016.</p> <p>First stage tender for the building completed and contractor selected.</p> <p>Exploratory groundworks undertaken in June and July 2016.</p> <p>Planning consent for revised elevations granted in July 2016.</p> <p>Target for Practical Completion in August/September 2017.</p>	<p>Planning permission received</p> <p>Detailed design began in January 2016</p> <p>Road related infrastructure spending has already started.</p> <p>Work on site of Quad One building began in June 2016</p>	The city deal required building to commence in Dec 2014. However master planning led to re-profiling. A revised program and timetable has been agreed with BIS The project continues to adhere to this revised timetable	

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<p>CITY DEAL</p>	<p>The Oxford Bio-Escalator PHIL CLARE</p>	<p>Hub focused on the life sciences sector;</p>	<p>Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:</p>	<p>University of Oxford</p>	<p>The vision for the Oxford BioEscalator is - To pioneer a new model for bioscience business growth that will reduce the risk associated with early stage firms, stimulate new funding and management mechanisms, and create resilient, sustainable companies. - To realise the potential of the world class clinical and research expertise and assets in Oxford and the surrounding region, developing a leading international centre for the commercial exploitation of bioscience and medical research and innovation</p> <p>Project programme dates revised and agreed</p>	<p>Complete redesign to accommodate prospective corporate partner by Oct 2016. Agree terms with corporate partner by Dec 2016. Continued building works.</p>	<p>Redesign has been completed and approval granted for construction to restart on the redesigned building. The terms with the corporate partner are due to be signed off within a few weeks and construction is due to complete in mid 2018</p>	<p>CITY DEAL</p>	
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CITY DEAL	<p>The Begbroke Innovation Accelerator</p> <p>PHIL CLARE</p>	Hub focused on advanced engineering sectors	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:	University of Oxford	<p>The Oxford University Begbroke Science Park (BSP) has pioneered the successful integration of academic and business communities to foster knowledge and technology transfer, economic growth, and academic advancement. The Accelerator project builds on this in the advanced engineering sectors of automotive, nuclear materials, advanced materials, robotics, nano-medicine, pharmaceuticals, motorsport and supercomputing. Through the co-location of business and technology it will enhance the successful transition of ideas across the valley of death into the market place and give support for companies with training, networking and mentoring activities.</p> <p>Project programme dates revised and agreed</p>	<p>Work Complete in July 2016.</p> <p>Building handed over Aug 2016.</p> <p>Building substantially occupied Oct 2016.</p> <p>Formal opening by Mar 2017.</p>	<p>The first phase of the Begbroke Innovation Accelerator project is now complete and takes the form of an extension to the existing Centre for Innovation and Enterprise (CIE). The CIE is now more than double its original size. The 2200m2 extension brings the building up to a total of 4000m2.</p> <p>The building is now handed over and the majority of spaces are already let and occupied, with discussions well advanced over the remaining spaces. Formal opening is still being discussed</p>	
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<p>GROWTH DEAL</p>	<p>Growth Hub Transition Funding 2015/16 HEATHER MARTIN</p>	<p>Build on and continue to raise awareness and strengthen the range of support available from Oxfordshire Business Support (Oxfordshire's Growth Hub) through 2015/16 while other funds are secured for future years</p>		<p>LEP OBS project team</p>	<p>To simplify, raise awareness and encourage greater engagement and interaction of the business support landscape via: - OBS website portal - Telephone and email triage service - Network Navigators: Part time experts who are well connected within specific sectors and tasked with welcoming, networking, creating links and referrals to individuals and organisations looking to locate business support within Oxfordshire</p> <p>Events and Workshops on business related topics.</p> <p>Businesses signposted / referred to national programmes - 200 by Mar 2016</p> <p>Businesses engaged – 2700 by Mar 2016</p>	<p>BIS Targets Mar 2017</p> <p>Businesses signposted and referred to national programmes - 250</p> <p>Businesses engaged – 7500</p> <p>Greater engagement with businesses via Network Navigators and OBS Project Team</p> <p>ERDF Targets (subject to receipt of funding)</p> <p>As yet no final numbers have been agreed but will be based on the themes of job creation and growth.</p> <p>Ditto above but on the theme of innovation</p> <p>Improvements to Evolutive will improve data capture and increase efficiency of future engagement with businesses.</p> <p>Contracts signed</p> <p>Project Plan designed, procurement process implemented</p>	<p>As at the end of Sept 2016:</p> <p>Number of businesses engaging with the project – 2393 versus programme target 2700</p> <p>Number of enquiries triaged and dealt with directly through the Growth Hub was 58</p> <p>Businesses signposted and referred to national programmes - 23 (this low increase reflects the present uncertainty of EU funding and shortage of national programs that presently exist)</p> <p>Sourced a new Start Up Navigator service delivered by OBE.</p>	<p>The project is on track and has now secured future funding</p> <p>ERDF £2m funding has now been secured for the SME Competitiveness Start Up and Growth. Contracts have been signed and work is now under way developing the program. A change request is in the process of being developed to offer a Grant option to businesses.</p> <p>We have procured a master vendor to manage the Network Navigators and are currently in the process of retaining and recruiting some Network Navigators to help deliver the outcomes of the project and continue the work they do.</p> <p>Some good progress has been achieved with the District Navigators and the adoption and integration of Evolutive as a CRM system for the local authorities. Ongoing work and development is in place for Evolutive to ensure it is ERDF ready and compliant.</p> <p>Ongoing work and development of the previously submitted ERDF Innovation Support for Business is in place with all delivery partners adding additional information for final submission early December 2016.</p> <p>The Growth Hub has also secured £205,000 funding per annum for the 2016-18 financial period via BEIS.</p>	
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<p>GROWTH DEAL</p>	<p>Centre for Applied Super conductivity COLIN JOHNSTON</p>	<p>Support the cluster of applied superconductivity industry in Oxfordshire with S&T support and new longer term developments in new materials and deeper understanding of how superconductors behave in real environments</p>		<p>University of Oxford</p>	<p>Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors Develop a core research portfolio Establish industrial open access to facilities. 23 jobs by March 2021</p>	<p>Complete refurbishment of Physics testing laboratory – 1/12/16 Install and commission remaining capital equipment (PLD and PPMS) – 31/1/17 Complete recruitment to remaining posts – 1/12/16</p>	<p>Industrial advisory board has been established and has met 4 times. 1st scientific meeting held with ca. 40 attendees Staff: Materials staff are in post (3 new); Physics staff have been recruited – 1 in post, 1 starting September 2016. Refurbishment: Materials lab refurbishment completed; Physics testing lab refurbishment started, estimated completion October 2016; Physics SC device lab refurbishment completed March 2016. Equipment: first two pieces of kit installed in Materials Lab. Tendering process completed on PLD and PPMS. PLD due for delivery Autumn 2016. PPMS due for delivery winter 2016. Additional funding for instruments has been secured from the Oxford University John Fell Fund. An industrial CASE D. Phil. Studentship has been funded by a member of the IAB with student in place from October 2015</p>	<p>All issues with respect to capital vs revenue have been resolved within the University. The activities in Materials are well underway with Physics gearing up rapidly.</p>	
<p>CITY DEAL</p>	<p>SHMA completed GROWTH BOARD PROGRAMME MANAGER</p>	<p>A county wide Strategic Housing Market assessment is completed and approved by the district planning authorities</p>	<p>Commit to deliver the necessary sites to meet the housing needs identified in the SHMA</p>	<p>SPIP</p>	<p>Development and approval of a county wide SHMA according to Government guidance Document completed by April 2014</p>	<p>Complete SHMA Strategic Work Programme by Dec 2016</p>	<p>SHMA has been completed</p>	<p>The figures for housing need generated by the SHMA are the subject of Local Plans that are being taken forward, either as new plans or reviews in all 5 district councils. In addition there has been a Post SHMA Strategic Work Programme that will examine the unmet need for Oxford identified in the SHMA and decide how to apportion that amongst the other districts reviews. This Programme is now complete and a proposed apportionment has been agreed by 5 of the 6 councils. These apportionments will now be taken forward for further examination in Local Plans</p>	

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CITY DEAL	<p>Accelerate the delivery of 7500 homes across the county</p> <p>GROWTH BOARD PROGRAMME MANAGER</p>	7500 homes agreed in the existing Local plans have delivery accelerated tbc by 2018	Commit to deliver the housing necessary to underpin the SEP	SPIP	<p>Accelerate the delivery of agreed housing sites across the county</p> <p>7500 additional homes by 2018</p>	Accelerated housing delivery according to schedule	The SPIP Executive has committed to reviewing all agreed sites and profile delivery in the light of the final agreed City Deal. In addition officers in districts will review any other sites that have come forward to build a revised profile.	<p>No change since last reported.</p> <p>Refreshed projections show 1453 above profile</p> <p>The trajectory will be the subject of a refresh in time for reporting in January 2017.</p> <p>The project is flagged as amber because of the long timescale since the figures were reviewed</p>	
CITY DEAL	<p>Land holding uploaded onto e-pims</p> <p>GROWTH BOARD PROGRAMME MANAGER</p>	All land holding in council ownership declared	Commit to deliver the necessary sites to meet the housing needs identified in the SHMA	SPIP	<p>Working with the Government Property Unit and to list their asset on e-PIMS</p> <p>All public held land uploaded onto database</p>	N/A	Completed	Completed	
CITY DEAL	<p>Sharing expertise and accumulated experience to support project/programme delivery across the county in a cost-effective and lean way.</p> <p>GROWTH BOARD PROGRAMME MANAGER</p>	Simplified and robust county wide planning procedures that are easier for users to understand	Develop a simplified planning package	SPIP	More effective joint working	N/A	Completed	Completed- The Growth Board EOG discussed this in December 2014 and formed a view that the development of the Post SHMA Strategic Work Programme with a project team and Board was a good example of how we were developing this culture of joint working in Oxfordshire. It is not intended to any further work on this project	

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CITY DEAL	<p>Access to enterprise zone</p> <p>PAUL FERMER</p>	<p>Improve access to enterprise zone to make site more attractive to potential investors</p>	<p>Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors</p>	<p>Oxfordshire County Council</p>	<p>Harwell Link Road: Finalising land acquisition and design in preparation for construction.</p> <p>Hagbourne Hill: In construction.</p> <p>Planned completion on schedule for Jul 2016</p> <p>Featherbed Lane: Detailed design and land acquisition in progress. Early works undertaken on available land and were completed March 2015.</p> <p>Forecast completion Sept 2017.</p> <p>Harwell Campus: Land has been gifted by the affected landowner in acknowledgment of the infrastructure improvement they will receive. The design has developed and indicated that further land is required from adjacent landowners negotiations are underway and CPO is proposed to run in parallel</p>	<p>Harwell Link Road: To complete detailed design, purchase all necessary land and start construction.</p> <p>Business Case 2 Approved: 28/6/2016</p> <p>Construction Start: 1/12/2016</p> <p>Hagbourne Hill: Construction Complete: 23/8/2016</p> <p>Featherbed Lane: To complete detailed design, purchase all necessary land and start construction.</p> <p>Detailed Design Complete: 15 June 2016</p> <p>Harwell Campus: Secure confirmation from Local Plan.</p>	<p>Harwell Link Road: Agreed land purchase and Target Cost. Mobilisation nearing completion and start of works due early December.</p> <p>Hagbourne Hill: Main works complete.</p> <p>Featherbed Lane: Design substantially completed with OCC cost review in progress. Land negotiations still in progress.</p> <p>Harwell Campus: project paused for outcome of Vale Local Plan examination.</p>	<p>Harwell Link Rd: Scheduled to start works 1 December 2016.</p> <p>Hagbourne Hill: None.</p> <p>Featherbed Lane: Current programme for delivery dependent on land purchase.</p> <p>Harwell Oxford Campus: None.</p> <p>This project is amber due to delays caused by land purchase negotiations re Featherbed Lane and and Vale Local Plan examination re Harwell Campus.</p>	

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CITY DEAL	Improvements to Northern Gateway PAUL FERMER	To relieve congestion and deliver growth to a key growth area	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Cotteslowe and Wolvercote: Increasing capacity at roundabouts on A40. Loop Fm Link Rd: Feasibility stage reviewing iterations of preferred alignment to maximise BCR. Planned completion Autumn 2019	Cotteslowe and Wolvercote: Construction Complete: 14 November 2016 Loop Fm Link Rd: Complete Feasibility and Preliminary Design.	Cotteslowe and Wolvercote: Works complete. Loop Fm Link Rd: Feasibility design is complete.	Cotteslowe and Wolvercote: None Loop Fm Link Rd: Ongoing coordination with A40 Bus Lane project.	
CITY DEAL	Hinksey Hill- Science transit PAUL FERMER	First stage of improvements to transport links across the knowledge spine	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Phase 1 complete and working well Phase 2, Hinksey Hill: Detailed feasibility underway and currently on target to meeting May deadline. Design to commence Mar16. Construction completion Winter 2018.	Phase 2, Hinksey Hill: Complete Feasibility and Preliminary design. 4/8/16 Detailed Design Complete: 13/6/2017 Start Construction: 8/1/2018 Complete construction: 15/4/19	Phase 1 (Kennington roundabout): Works Complete. Phase 2, Hinksey Hill: Project review undertaken prior to commencement design to ensure scheme delivers desired outcome.	Phase 1 (Kennington roundabout): Achieved. Phase 2 (Hinksey Hill) Slight delay to commencement of prelim design due to incorporation of Abingdon Road Corridor Study to deliver integrated solution.	

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<p>GROWTH DEAL</p>	<p>Headington Phase 1 PAUL FERMER</p>	<p>Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.</p>	<p>Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area.</p>	<p>Oxfordshire County Council</p>	<p>The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.</p> <p>Proposed changes include:</p> <ul style="list-style-type: none"> • Junction improvements • New cycle lanes and crossings • New pedestrian crossings • Changes to on-street parking • New bus lanes • Localised road widening <p>The implementation of changes is planned for summer 2016 to spring 2018.</p>	<p>Complete Detailed design and commence construction.</p> <p>Construction Start: 17 October 2016</p> <p>Construction complete: 30 September 2018</p>	<p>Business Case Stage 2 submitted and approved by Cabinet in July 2016.</p> <p>Works have commenced for first phase.</p>	<p>Second phase of works due to start in March 2017.</p>	
<p>GROWTH DEAL</p>	<p>Science Vale cycle Route PAUL FERMER</p>	<p>Improved cycle connectivity and facilities between the main residential and employment and Service areas.</p>	<p>Supports EZ growth and new housing in the Didcot/Science Vale area.</p>	<p>Oxfordshire County Council</p>	<p>Design and Implementation of new and significantly improved cycle tracks/paths</p> <p>Initial phase of implementation to start Autumn 2015.</p>	<p>First cycle routes to commence detailed design, with construction for the first route also due to start.</p> <p>Business Case G1 to be approved: 5 September 2016.</p> <p>Business Case G2 to be approved: 20 December 2016.</p> <p>Construction of all routes complete: 31/3/2019</p>	<p>Procurement of Detailed Design consultant was completed and consultant has been appointed.</p>	<p>Business Case Stage 1 scheduled for December 2016. Following appointment of Detailed Design Contractor a firm programme will be agreed, and the construction start date will be confirmed.</p> <p>This project is amber due to delays in the procurement and appointment of the details design consultant which may have a knock on impact to other keys dates. This is being reviewed and will be reported next quarter.</p>	

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GROWTH DEAL	Bicester London Road WITHDRAWN	Solution to potential closure of level crossing following implementation of East-West rail ph2		Oxfordshire County Council	To establish a feasible/viable (preferred) option Delivery of project to time and budget ahead of the completion of the EW rail project	To approve Business Case 0b, and complete Feasibility design. Feasibility Design Start: April 2016 Preliminary Design Start: January 2017	N/A	Project no longer needs to go ahead due alternative project being progressed (level crossing will not be closed and a longer term better value option is now the focus). Funds have been re-allocated	
GROWTH DEAL	Oxford Science Transit Phase 2 PAUL FERMER	Capacity improvements with the focus on improved and more reliable journey times for express bus services through the junction.	Key element of the Science Transit programme.	Oxfordshire County Council	Feasibility and preliminary design to firm up scheme scope, design and costs, planning application (if required), detailed design then construction/ implementation Feasibility designs and cost estimate finalised and public consultation starts (Dec 16) Prelim design (Feb-Apr 17) Detailed design (Jul 17-May 18) Submit full Business Case and Approval Application to DfT (Dec 17) Construction (Sep 18 - Sept 20)	Complete Feasibility design, and commence Preliminary Design. Stakeholder workshops: August 2016 Preliminary Design start: February 2017 Detailed Design Start: July 2017 Construction Start: September 2018 Construction Complete: September 2020	Feasibility design is complete and preparation for December public consultation is almost complete. Discussions with DfT have progressed regarding business case, and consultants have been procured to prepare the Cases.	Paper will be submitted to Cabinet in February 2017 to secure funding for next Prelim and Detailed Design.	

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<p>GROWTH DEAL</p>	<p>Didcot Station Car Park FIONA CANE</p>	<p>Enabling the development potential of Harwell, Milton Park and Didcot to be realised through enhanced transport connectivity and capacity with circa 900 jobs accommodated;</p>		<p>Great Western Railway (GWR)</p>	<p>Delivery of a new Multi Storey Car Park at Didcot Parkway Station, including improved links between the Foxhall Road site and the station entrance</p> <p>MSCP open by December 2017</p>	<p>Installation of Network Rail mast</p> <p>Temporary car park installation</p> <p>Installation of covered footbridge</p> <p>Start on site of main car park</p> <p>Start on site: January 2017</p> <p>Project completion: December 2017</p>	<p>Detailed design by selected contractor (Bourne) has commenced.</p> <p>Positive progress made with Network Rail to deliver footbridge improvements.</p>	<p>Project still on track with Growth Deal timescales.</p>	
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